



## ADDENDUM NO. 1

**DATE:** January 18, 2018  
**FROM:** City of Grand Junction Purchasing Division  
**TO:** All Interested Parties  
**RE:** Golf Course Lease or Management Services RFP-4459-18-SH

Firms responding to the above referenced solicitation are hereby instructed that the requirements have been clarified, modified, superseded and supplemented as to this date as hereinafter described.

Please make note of the following clarifications:

**Question #1:** "Are you able to share the previous 1 or 2 years' financials?"

**Answer:** Financials are attached. Exhibit A is for Lincoln Park Golf Course. Exhibit B is for Tiara Rado Golf Course. Exhibit C shows combined financials for both courses.

The original solicitation for the project noted above is amended as noted.

All other conditions of subject remain the same.

Respectfully,

Susan Hyatt  
City of Grand Junction, Colorado

## EXHIBIT A

305 Golf Courses Fund  
751 LP Golf Course



Actual Amount	Column Labels				
	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
<b>Revenue</b>	<b>(520,692)</b>	<b>(516,406)</b>	<b>(537,913)</b>	<b>(507,488)</b>	<b>(525,453)</b>
<b>Charges for Service</b>	<b>(519,049)</b>	<b>(515,036)</b>	<b>(536,553)</b>	<b>(506,300)</b>	<b>(525,453)</b>
Marketing Services Revenue			(2,000)	(1,000)	0
Merchandise Sales	(54,911)	(34,725)	(32,577)	(31,877)	(34,404)
Misc Revenue	(1,426)	(985)	(1,266)	(2,089)	(840)
Misc Revenue_Over/Short	(5)	4	52	4,699	(5,540)
Uncollected Revenues			0		
Vendor's Fee	(119)	(80)	(84)	(144)	(87)
Driving Range	(64,650)	(54,686)	(55,502)	(51,744)	(50,518)
Green Fees	(223,417)	(239,860)	(238,348)	(230,135)	(212,177)
Green Fees_Adjust Golf Credits	(16,743)	(3,661)	(3,757)	(3,573)	
Green Fees_Season Tickets	(81,677)	(86,761)	(91,383)	(82,421)	(99,841)
Green Fees_Tournaments	(4,985)	(6,507)	(8,295)	(8,869)	(6,806)
Lessons	(6,282)	(1,170)	(7,234)	(3,813)	(6,570)
Rental Income_Golf Cart Pass		(12,053)	(15,449)	(14,117)	(17,757)
Rental Income_Golf Carts	(62,841)	(72,130)	(77,930)	(79,121)	(88,869)
Rental Income_Golf Clubs	(1,994)	(2,422)	(2,780)	(2,096)	(2,043)
<b>Interest</b>	<b>(47)</b>				
<b>Other</b>	<b>(1,596)</b>	<b>(1,371)</b>	<b>(1,360)</b>	<b>(1,188)</b>	<b>0</b>
Lease Revenue_Concessions	(1,596)	(1,371)	(1,360)	(1,188)	0
<b>Expenses</b>	<b>595,631</b>	<b>552,516</b>	<b>563,959</b>	<b>525,607</b>	<b>515,268</b>
<b>Labor and Benefits</b>	<b>334,321</b>	<b>331,850</b>	<b>326,119</b>	<b>300,665</b>	<b>277,058</b>
Full Time Salaries	190,239	190,159	179,612	162,245	143,527
Cellular Telephone	720	720	720	740	525
Dental Insurance	1,401	1,088	1,339	1,339	1,200
Gen Retire Plan	9,509	9,184	8,920	9,527	8,688

	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
Health Insurance	19,475	21,121	19,781	16,959	22,027
Life Insurance	449	450	379	411	205
Long Term Disability	1,304	801	673	746	551
Medicare Cont	3,865	3,818	3,789	3,536	3,107
Overtime	32	334	244	8	17
PTO Buyout	938	668	1,254	1,712	1,919
Social Security Cont	16,527	16,325	16,201	15,121	13,287
Worker's Compensation	5,745	4,743	4,612	4,612	4,382
Accrued Employee Benefits	343				
Retirement Payout			1,786		
Accrued Employee Benefits_Budget Basis		644	(906)	(3,649)	
Seasonal Part-Time	79,076	79,349	81,967	83,717	73,216
Lesson Pay	4,697	2,446	5,747	3,642	4,407
<b>Operating</b>	<b>157,367</b>	<b>120,405</b>	<b>105,294</b>	<b>110,489</b>	<b>119,532</b>
Chemical/Fertilizers	0	658		0	
Contract Maintenance	3,376	1,950	3,303	3,924	0
Dues	1,374	1,598	2,381	1,805	1,408
Operating Equip			1,416	10,716	12,474
Operating Supply	12,699	4,255	6,585	7,679	7,208
Operating Supply_Janitorial	526	545	603	522	583
Operating Supply_Office	6				
Professional Develop_Training	640	588	140	150	35
Repairs/Maint					1,933
Repairs/Maint_Equipment	1,842				164
Repairs/Maint_Pumps	2,908	0	0	0	0
Uniforms/Clothing	242	0		359	407
Utilities_Solid Waste	300	150	75	75	75
Utilities_Water Fees	1,608	1,000	1,000	1,000	1,000
Damage Repair_Vehicles					1,000
Utilities_Electricity	20,334	20,468			
Utilities_Gas	3,061	3,563			
Professional Develop_Travel	1,849	137	0	306	309
Advertising	3,750	2,549	2,073	1,964	2,598

	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
Allowance/Reimb_Mileage	39				
Charges/Fees_Credit Card	7,211	8,322	7,202	8,141	8,912
Chemical/Fertilizers_Chemicals	4,697	4,652	4,064	2,827	4,391
Chemical/Fertilizers_Fertilizers	18,399	14,601	14,497	13,666	14,076
Contract Maintenance_Software	0	0	0	0	
Contract Svcs	2,420	2,351	2,324	2,086	2,349
Contract Svcs_Financial Audit	130	130	130	127	158
Contract Svcs_Security	1,081	1,122	806	1,120	798
Cost of Goods Sold	39,768	24,294	22,860	21,442	22,394
Cost of Goods Sold_Adjustments	(1,199)	522	1,637	(983)	1,270
Damage Repair_City Property					225
Equip Parts/Supply_Batteries	778	1,362	1,020	1,084	233
Equip Parts/Supply_Oil & Grease	659	725	657	154	257
Equip Parts/Supply_Parts	8,867	9,066	16,322	10,334	17,949
Food Stuffs		270			
Materials_Gravel, Sand, Soil	6,000	6,357	5,996	6,266	4,487
Materials_Nursery Stock	3,123	1,426	944	1,627	1,192
Operating Supply_Safety				14	
Pipe & Supplies	2,246	395	1,068	1,282	1,929
Pipe & Supplies_Pipe		43	89		
Postage/Freight	31	31	15	14	
Rent_Equipment	0	754		852	754
Repairs/Maint_Buildings	7,125	4,895	6,425	10,191	6,691
Telephone_Cellular	328	380	445	314	317
Utilities_Sewer	611	662	647	734	805
Utilities_Water	539	586	570	695	1,152
<b>Interfund Charges</b>	<b>103,944</b>	<b>94,847</b>	<b>132,546</b>	<b>114,453</b>	<b>118,679</b>
Data Process Chgs_Basic	16,398	13,069	19,985	20,341	20,517
Data Process Chgs_Direct	1,412	2,932	1,448	2,926	3,243
Data Process Chgs_Equip Replace	1,358	1,200	1,700	1,275	
Fleet Accrual_Maintenance	1,918	1,451	1,103	1,140	2,165
Fleet Accrual_Replacement	38,019	34,558	40,327	29,464	24,154

	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
Interfund Fuel	14,620	9,237	7,774	4,152	5,266
Telephone	984	2,726	4,454	4,049	3,137
Interfund Utilities			24,661	21,812	17,385
Liability Insurance	4,037	4,037	4,037	4,037	4,037
Interfund Chgs_General Govt	25,197	25,637	27,056	25,257	38,775
<b>Capital Outlay</b>		<b>5,413</b>			
Capital Equip_Specialty		5,413			
<b>Grand Total</b>	<b>74,939</b>	<b>36,109</b>	<b>26,046</b>	<b>18,119</b>	<b>(10,185)</b>

## EXHIBIT B

**305 Golf Courses Fund**  
**Tiara Rado**



Actual Amount	Column Labels				
	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
<b>Revenue</b>	<b>(1,383,707)</b>	<b>(1,462,985)</b>	<b>(1,421,840)</b>	<b>(1,380,446)</b>	<b>(1,278,648)</b>
<b>Charges for Service</b>	<b>(1,209,630)</b>	<b>(1,289,717)</b>	<b>(1,253,216)</b>	<b>(1,211,185)</b>	<b>(1,264,970)</b>
Marketing Services Revenue	(1,044)		(4,000)	(2,795)	(6,131)
Merchandise Sales	(158,015)	(172,948)	(167,017)	(156,281)	(164,846)
Misc Revenue	(12,336)	(12,358)	(13,982)	(14,481)	(12,666)
Misc Revenue_Over/Short	8	(252)	167	2,912	(37)
Uncollected Revenues	73		(47)		35
Vendor's Fee	(342)	(392)	(408)	(333)	(411)
Driving Range	(59,236)	(54,178)	(55,632)	(60,064)	(61,475)
Green Fees	(586,707)	(588,083)	(544,725)	(510,814)	(529,789)
Green Fees_Adjust Golf Credits	(29,116)	(14,055)	(6,783)	(6,472)	
Green Fees_Season Tickets	(132,586)	(141,557)	(148,691)	(134,477)	(162,898)
Green Fees_Tournaments	(19,149)	(59,343)	(60,824)	(78,312)	(71,423)
Lessons	(6,535)	(8,161)	(9,813)	(8,455)	(6,829)
Rental Income_Golf Cart Pass		(19,665)	(25,205)	(23,033)	(28,973)
Rental Income_Golf Carts	(201,632)	(215,794)	(212,563)	(215,466)	(216,168)
Rental Income_Golf Clubs	(3,013)	(2,932)	(3,691)	(3,113)	(3,359)
<b>Interest</b>	<b>352</b>	<b>(155)</b>	<b>(113)</b>	<b>(52)</b>	<b>(678)</b>
<b>Capital Proceeds</b>		<b>(500)</b>		<b>(410)</b>	
Sale of Equipment		(500)		(410)	
Gain/Loss on Capital Assets		0			
<b>Other</b>	<b>(17,890)</b>	<b>(12,200)</b>	<b>(13,000)</b>	<b>(13,800)</b>	<b>(13,000)</b>
Donations	(500)			(1,000)	
Lease Revenue_Concessions	(17,390)	(12,200)	(13,000)	(12,800)	(13,000)
<b>Transfers In</b>	<b>(156,539)</b>	<b>(160,413)</b>	<b>(155,511)</b>	<b>(155,000)</b>	<b>0</b>
<b>Expenses</b>	<b>1,313,727</b>	<b>1,366,372</b>	<b>1,374,319</b>	<b>1,346,590</b>	<b>1,318,342</b>

	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
<b>Labor and Benefits</b>	<b>641,672</b>	<b>529,477</b>	<b>533,666</b>	<b>552,129</b>	<b>494,846</b>
Full Time Salaries	382,711	309,905	304,338	300,958	267,576
Cellular Telephone	1,722	1,728	1,728	1,777	1,275
Dental Insurance	3,920	2,709	2,589	2,261	2,006
Gen Retire Plan	22,608	18,476	17,726	18,139	16,107
Health Insurance	55,852	44,636	47,288	47,732	39,019
Life Insurance	1,079	723	788	762	404
Long Term Disability	3,119	1,288	1,372	1,358	1,030
Medicare Cont	7,025	5,894	6,086	6,132	5,588
Overtime	1,127	1,135	970	870	1,185
PTO Buyout	768	1,537	1,134	1,537	1,573
Social Security Cont	30,039	25,201	26,025	26,222	23,895
Worker's Compensation	12,022	10,186	8,512	8,512	8,087
Accrued Employee Benefits	(1,903)				
Retirement Payout			3,795		
Accrued Employee Benefits_Budget Basis		(4,347)	(9,706)	3,714	
Seasonal Part-Time	117,025	105,861	113,310	124,916	121,189
Lesson Pay	4,557	4,546	7,710	7,237	5,912
<b>Operating</b>	<b>353,639</b>	<b>366,737</b>	<b>295,168</b>	<b>331,960</b>	<b>352,693</b>
Chemical/Fertilizers		969	474	0	
Contract Maintenance	2,286	1,214	1,410	2,082	480
Dues	2,695	1,901	1,649	2,422	2,799
Operating Equip	13,000	1,020	324	49,287	60,828
Operating Supply	17,838	22,741	19,880	18,573	14,170
Operating Supply_Janitorial	0				
Operating Supply_Minor Equip		725			
Operating Supply_Office		78			
Professional Develop_Training	680	451	287	105	90
Repairs/Maint		1,279	0	7,179	
Repairs/Maint_Electrical	42				
Repairs/Maint_Equipment	0	0	0	0	1,388
Repairs/Maint_Pumps	139	3,207	332	0	42
Telephone_Long Distance	0				

	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
Uniforms/Clothing	452	201	75	359	407
Utilities_Solid Waste	3,796	3,570	3,398	3,841	4,472
Utilities_Water Fees	20,125	24,070	28,220	28,175	28,980
Utilities_Electricity	57,420	51,674			
Utilities_Gas	3,591	7,022			
Professional Develop_Travel	3,008	510	648	0	234
Advertising	4,551	4,370	4,211	4,891	5,099
Allowance/Reimb_Mileage	436				
Charges/Fees_Credit Card	16,672	23,637	18,870	19,190	19,960
Chemical/Fertilizers_Chemicals	7,719	8,136	6,781	3,485	6,752
Chemical/Fertilizers_Fertilizers	28,668	28,647	28,847	23,099	25,194
Contract Svcs	1,052	2,426	2,410	1,460	2,630
Contract Svcs_Animal Control			545	265	420
Contract Svcs_Financial Audit	327	327	327	304	387
Contract Svcs_Security	1,145	1,356	1,492	1,741	1,606
Cost of Goods Sold	120,675	117,232	115,911	104,662	115,845
Cost of Goods Sold_Adjustments	(5,951)	1,118	794	5,693	(467)
Damage Repair_City Property				2,422	
Equip Parts/Supply_Batteries	64	1,222	225	423	840
Equip Parts/Supply_Oil & Grease	904	1,013	615	1,305	1,080
Equip Parts/Supply_Parts	20,695	23,750	30,416	23,978	24,729
Food Stuffs		1,200			
Materials_Gravel, Sand, Soil	8,286	9,690	8,713	5,743	10,647
Materials_Nursery Stock	2,540	1,810	1,322	1,689	2,009
Operating Supply_Safety	0				
Pipe & Supplies	1,941	1,504	2,469	1,487	4,143
Pipe & Supplies_Pipe		399			
Postage/Freight	454	210	126	316	161
Rent_Equipment	1,063	1,319	2,319	1,281	1,569
Repairs/Maint_Buildings	13,981	11,375	7,541	11,808	11,367
Repairs/Maint_Property		650			
Telephone_Cellular	0	0	0	0	



	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
Utilities_Sewer	1,022	1,219	1,537	1,353	1,403
Utilities_Water	2,115	3,098	3,001	2,893	2,838
Allowance/Reimb_Tool	207	396	0	447	590
<b>Interfund Charges</b>	<b>229,931</b>	<b>219,287</b>	<b>311,314</b>	<b>228,331</b>	<b>236,633</b>
Data Process Chgs_Basic	28,697	26,139	29,979	30,511	30,777
Data Process Chgs_Direct	3,700	5,397	16,359	3,313	5,403
Data Process Chgs_Equip Replace	4,108	4,550	2,950	2,212	
Fleet Accrual_Maintenance	6,057	4,616	4,190	4,908	4,283
Fleet Accrual_Replacement	95,769	82,745	99,248	59,744	42,868
Interfund Fuel	17,014	16,411	17,331	7,190	8,244
Telephone	3,474	4,198	3,182	2,853	2,317
Interfund Utilities			65,054	45,541	37,638
Liability Insurance	7,210	7,210	7,210	7,210	7,210
Operating Supply_Copy Mach	462				
Operating Supply_Copy Mach Chgs	10				
Utilities_Energy Service Contract	3,506	3,601	3,699	3,799	3,902
Interfund Chgs_General Govt	59,924	64,420	62,112	61,050	93,991
<b>Capital Outlay</b>	<b>36,110</b>	<b>15,955</b>			
Capital Equip	36,110	0			
Capital Equip_Specialty		15,955			
<b>Debt Service</b>	<b>52,375</b>	<b>234,916</b>	<b>234,171</b>	<b>234,171</b>	<b>234,171</b>
Bond Principal	(0)	182,541	184,534	187,302	190,111
Interest Expense	52,375	52,375	49,637	46,869	44,059
<b>Grand Total</b>	<b>(69,980)</b>	<b>(96,613)</b>	<b>(47,522)</b>	<b>(33,856)</b>	<b>39,694</b>

## EXHIBIT C

305 Golf Courses Fund  
All



Actual Amount	Column Labels				
	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
<b>Revenue</b>	<b>(1,904,399)</b>	<b>(1,979,391)</b>	<b>(1,959,754)</b>	<b>(1,887,935)</b>	<b>(1,804,101)</b>
<b>Charges for Service</b>	<b>(1,728,680)</b>	<b>(1,804,752)</b>	<b>(1,789,769)</b>	<b>(1,717,485)</b>	<b>(1,790,423)</b>
Marketing Services Revenue	(1,044)		(6,000)	(3,795)	(6,131)
Merchandise Sales	(212,927)	(207,672)	(199,593)	(188,158)	(199,250)
Misc Revenue	(13,762)	(13,343)	(15,248)	(16,570)	(13,506)
Misc Revenue_Over/Short	3	(248)	219	7,611	(5,577)
Uncollected Revenues	73		(47)		35
Vendor's Fee	(460)	(472)	(492)	(476)	(499)
Driving Range	(123,886)	(108,864)	(111,135)	(111,808)	(111,993)
Green Fees	(810,124)	(827,943)	(783,074)	(740,949)	(741,965)
Green Fees_Adjust Golf Credits	(45,859)	(17,716)	(10,540)	(10,045)	
Green Fees_Season Tickets	(214,263)	(228,318)	(240,075)	(216,899)	(262,739)
Green Fees_Tournaments	(24,134)	(65,850)	(69,119)	(87,181)	(78,229)
Lessons	(12,817)	(9,331)	(17,047)	(12,268)	(13,399)
Rental Income_Golf Cart Pass		(31,718)	(40,654)	(37,150)	(46,730)
Rental Income_Golf Carts	(264,473)	(287,924)	(290,494)	(294,587)	(305,037)
Rental Income_Golf Clubs	(5,006)	(5,354)	(6,471)	(5,209)	(5,402)
<b>Interest</b>	<b>305</b>	<b>(155)</b>	<b>(113)</b>	<b>(52)</b>	<b>(678)</b>
<b>Capital Proceeds</b>		<b>(500)</b>		<b>(410)</b>	
Sale of Equipment		(500)		(410)	
Gain/Loss on Capital Assets		0			
<b>Other</b>	<b>(19,486)</b>	<b>(13,570)</b>	<b>(14,360)</b>	<b>(14,988)</b>	<b>(13,000)</b>
Donations	(500)			(1,000)	
Lease Revenue_Concessions	(18,986)	(13,570)	(14,360)	(13,988)	(13,000)
<b>Transfers In</b>	<b>(156,539)</b>	<b>(160,413)</b>	<b>(155,511)</b>	<b>(155,000)</b>	<b>0</b>
<b>Expenses</b>	<b>1,909,358</b>	<b>1,918,887</b>	<b>1,938,278</b>	<b>1,872,197</b>	<b>1,833,611</b>

	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
<b>Labor and Benefits</b>	<b>975,993</b>	<b>861,327</b>	<b>859,785</b>	<b>852,794</b>	<b>771,904</b>
Full Time Salaries	572,950	500,063	483,950	463,203	411,103
Cellular Telephone	2,443	2,448	2,448	2,517	1,800
Dental Insurance	5,321	3,797	3,929	3,600	3,205
Gen Retire Plan	32,118	27,660	26,646	27,666	24,795
Health Insurance	75,327	65,757	67,068	64,691	61,047
Life Insurance	1,528	1,174	1,167	1,173	608
Long Term Disability	4,423	2,089	2,045	2,104	1,581
Medicare Cont	10,890	9,712	9,876	9,669	8,696
Overtime	1,159	1,468	1,215	877	1,202
PTO Buyout	1,706	2,205	2,388	3,249	3,492
Social Security Cont	46,566	41,526	42,226	41,343	37,181
Worker's Compensation	17,767	14,929	13,124	13,124	12,469
Accrued Employee Benefits	(1,560)				
Retirement Payout			5,581		
Accrued Employee Benefits_Budget Basis		(3,703)	(10,612)	65	
Seasonal Part-Time	196,101	185,210	195,276	208,633	194,405
Lesson Pay	9,254	6,992	13,458	10,879	10,319
<b>Operating</b>	<b>511,006</b>	<b>487,142</b>	<b>400,462</b>	<b>442,449</b>	<b>472,224</b>
Chemical/Fertilizers	0	1,626	474	0	
Contract Maintenance	5,662	3,164	4,713	6,007	480
Dues	4,069	3,498	4,030	4,227	4,207
Operating Equip	13,000	1,020	1,739	60,002	73,301
Operating Supply	30,537	26,996	26,465	26,252	21,378
Operating Supply_Janitorial	526	545	603	522	583
Operating Supply_Minor Equip		725			
Operating Supply_Office	6	78			
Professional Develop_Training	1,320	1,040	427	255	125
Repairs/Maint		1,279	0	7,179	1,933
Repairs/Maint_Electrical	42				
Repairs/Maint_Equipment	1,842	0	0	0	1,551
Repairs/Maint_Pumps	3,047	3,207	332	0	42
Telephone_Long Distance	0				

	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
Uniforms/Clothing	694	201	75	718	815
Utilities_Solid Waste	4,096	3,720	3,473	3,916	4,547
Utilities_Water Fees	21,733	25,070	29,220	29,175	29,980
Damage Repair_Vehicles					1,000
Utilities_Electricity	77,753	72,142			
Utilities_Gas	6,652	10,585			
Professional Develop_Travel	4,856	646	648	306	543
Advertising	8,300	6,919	6,283	6,855	7,696
Allowance/Reimb_Mileage	474				
Charges/Fees_Credit Card	23,883	31,960	26,072	27,331	28,872
Chemical/Fertilizers_Chemicals	12,416	12,788	10,846	6,312	11,144
Chemical/Fertilizers_Fertilizers	47,067	43,248	43,344	36,765	39,270
Contract Maintenance_Software	0	0	0	0	
Contract Svcs	3,472	4,778	4,734	3,546	4,979
Contract Svcs_Animal Control			545	265	420
Contract Svcs_Financial Audit	457	457	457	431	546
Contract Svcs_Security	2,226	2,479	2,299	2,861	2,405
Cost of Goods Sold	160,443	141,527	138,771	126,104	138,239
Cost of Goods Sold_Adjustments	(7,149)	1,640	2,431	4,709	802
Damage Repair_City Property				2,422	225
Equip Parts/Supply_Batteries	842	2,584	1,245	1,507	1,072
Equip Parts/Supply_Oil & Grease	1,563	1,738	1,271	1,460	1,337
Equip Parts/Supply_Parts	29,563	32,815	46,738	34,312	42,678
Food Stuffs		1,470			
Materials_Gravel, Sand, Soil	14,286	16,047	14,709	12,010	15,134
Materials_Nursery Stock	5,663	3,235	2,265	3,316	3,202
Operating Supply_Safety	0			14	
Pipe & Supplies	4,187	1,898	3,536	2,770	6,072
Pipe & Supplies_Pipe		442	89		
Postage/Freight	485	241	142	331	161
Rent_Equipment	1,063	2,073	2,319	2,133	2,323
Repairs/Maint_Buildings	21,106	16,271	13,966	21,999	18,058

	Calendar 2013	Calendar 2014	Calendar 2015	Calendar 2016	Calendar 2017
Repairs/Maint_Property		650			
Telephone_Cellular	328	380	445	314	317
Utilities_Sewer	1,633	1,881	2,184	2,087	2,208
Utilities_Water	2,655	3,684	3,571	3,589	3,990
Allowance/Reimb_Tool	207	396	0	447	590
<b>Interfund Charges</b>	<b>333,875</b>	<b>314,134</b>	<b>443,860</b>	<b>342,784</b>	<b>355,312</b>
Data Process Chgs_Basic	45,095	39,208	49,964	50,852	51,294
Data Process Chgs_Direct	5,112	8,329	17,807	6,239	8,646
Data Process Chgs_Equip Replace	5,466	5,750	4,650	3,488	
Fleet Accrual_Maintenance	7,975	6,067	5,293	6,048	6,448
Fleet Accrual_Replacement	133,788	117,303	139,575	89,208	67,022
Interfund Fuel	31,634	25,648	25,106	11,342	13,510
Telephone	4,458	6,924	7,636	6,902	5,454
Interfund Utilities			89,715	67,353	55,023
Liability Insurance	11,247	11,247	11,247	11,247	11,247
Operating Supply_Copy Mach	462				
Operating Supply_Copy Mach Chgs	10				
Utilities_Energy Service Contract	3,506	3,601	3,699	3,799	3,902
Interfund Chgs_General Govt	85,121	90,057	89,168	86,306	132,766
<b>Capital Outlay</b>	<b>36,110</b>	<b>21,368</b>			
Capital Equip	36,110	0			
Capital Equip_Specialty		21,368			
<b>Contingency and Reserves</b>	<b>0</b>	<b>0</b>		<b>0</b>	
<b>Debt Service</b>	<b>52,375</b>	<b>234,916</b>	<b>234,171</b>	<b>234,171</b>	<b>234,171</b>
Bond Principal	(0)	182,541	184,534	187,302	190,111
Interest Expense	52,375	52,375	49,637	46,869	44,059
<b>Grand Total</b>	<b>4,959</b>	<b>(60,504)</b>	<b>(21,476)</b>	<b>(15,738)</b>	<b>29,510</b>